

2. Extreme Programming

COMP1531 • KC Notes

2.1 Extreme Programming (XP)

- **Extreme Programming:** an agile methodology that:
 - Focuses on providing highest value for the customer fast
 - Change of requirements is **natural and inescapable**
 - **Adaptability over predictability:** requirements change, rather than defined at the start)
 - Lower the cost of change by introducing basic values, principles and practices
 - Useful for problem domains where requirements change, **mitigates risk and increases likelihood of success**
 - Emphasis on **testability**
- **Boehm's Cost Curve:** as software proceeds through the life-cycle, the cost of making a change becomes larger (error-free designs vs being prepared for change)

2.2 XP Values (CCSRF)

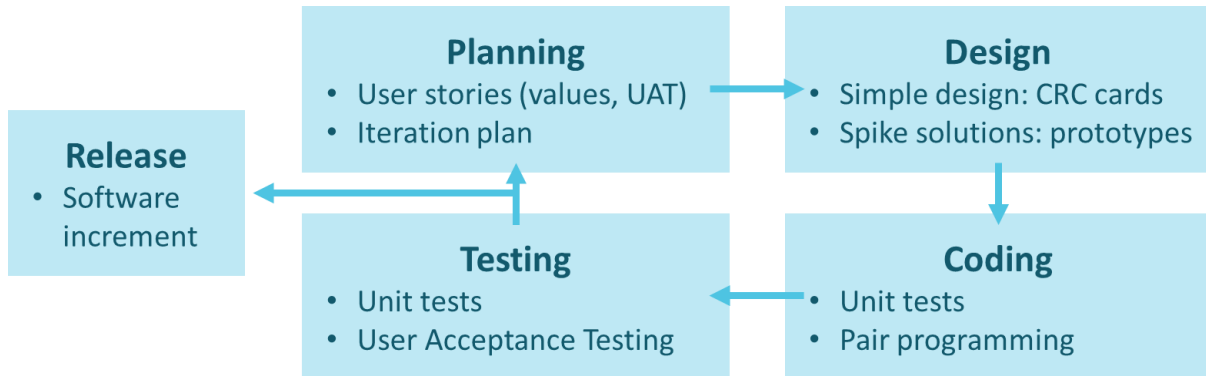
- **Communication**
 - Collaboration of customers and developers
 - Customer is a **member of the team** who defines and prioritises features
 - Rapid dissemination of information
- **Courage**
 - Design and code **for today**, not for tomorrow
 - Be comfortable with refactoring code
 - Tell truth, don't fear anything, take on problems proactively, integrate testing in development
- **Simplicity**
 - Focus on design and coding for needs of today
 - Future requirements are uncertain and carries risk of unnecessary spending
- **Respect**
 - Never commit changes that break compilation or fail unit-tests
 - Strive for high quality design
- **Feedback**
 - Feedback from **system**: unit tests, integration tests
 - Feedback from **customer**: user acceptance testing, reviews, feedback from team

2.3 XP Principles

1. **Whole team:** Managers, developers work as a single team. Customer or representative should be a member of the team with daily connection
2. **Continuous feedback**
 - a. Feedback from **developers** (constant **testing** and continuous **integration**)
 - b. Feedback from **XP team** (daily **stand-up meetings** on progress)
 - c. Feedback from **customers** (**iteration demos**)
3. **User stories:** mnemonic token of ongoing conversation about a requirement
 - a. Conversation to get a sense of requirements recorded as a description of a feature
4. **Short cycles**
 - a. **Project Release plan:** major delivery with prioritised user stories for next few iterations, business determines which user stories to implement in the next release
 - b. **Iteration plan:** short cycles to deliver a collection of user stories, business **cannot change priority/definition of user stories after iteration starts**
5. **High quality**
 - a. **Pair programming:** code written in pairs, **one coding, one** reviewing
 - b. **Continuous integration:** check in and integrate/merge code several times a day
 - c. **Sustainable pace:** moderate, steady pace (marathon), no overtime
 - d. **Open workspace**
 - e. **Refactoring:** small transformations to improve structure, prevent software rot
 - f. **Test-driven Development:** test coverage
 - i. Unit testing: test independent modules, encourages decoupling and facilitates refactoring
 - ii. User acceptance testing: customers describe features with an acceptance test. Tests are run every time system is integrated (regression testing)
6. **Simple design**
 - a. Create the **simplest possible design for the current batch** of user stories (flat file vs database)
 - b. **Resist temptation** of future infrastructure
 - c. **Once and only once:** do not duplicate code
7. **System metaphor:** communicating the project **in terms that developers and customers will understand**, with **no need for familiarity** with the problem domain
 - a. **Common vision:** easy to understand what it is and how a system works
 - b. **Shared vocab:** common system of names
 - c. **Architecture:** Identify key objects and aspects of interfaces, static and dynamic models of the system
 - d. **Generativity:** metaphor can suggest new ideas for the system

2.4 XP Life-cycle

- The **process is constant and applied to the user stories** in sequence (rather than traditionally, where **requirements remain constant**)



- **Project tracking**: Record the results of each iteration (release) to predict the next iteration
 - Ensure work done is **sustainable and steady**
 - Use **velocity chart** to track project velocity – **number of story points completed**
 - **Burn-down chart** to show week-by-week progress – slope is a predictor of end date